

# Budgets 2008

January 14<sup>th</sup>, 2008



**Edmundston**

# Order of Presentation

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## **GENERAL FUND**

- **Equalization method**
- **Main features**
- **Budget**
- **Comparative figures & graphics**

## **WATER & SEWER PUBLIC UTILITY FUND**

- **Main features**
- **Budget**
- **Comparative figures & graphics**

# Order of Presentation

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## ENERGY UTILITY FUND

- **Main features**
- **Budget**
- **Comparative figures**

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# GENERAL FUND

# Equalization Method

Total tax rate = Common tax rate  
+ Tax rate by district

District tax rate generates the amounts needed for the net budget of the expenses per district:

- \* Fire department
- \* Payment of old pre-amalgamation debts

Common tax rate generates the amounts needed for the net budget of all other expenses

= Total tax rate  
minus the tax rate per district

In 2005, the tax rates were the following:

	Common rate	Rate by district	Total rate
Edmundston	1.3542	0.2408	1.5950
Saint-Jacques	0.9533	0.1006	1.0539
Saint-Basile	1.1565	0.2610	1.4175
Verret	0.934	0.3706	1.3046
L.S.D. Madawaska	1.0244	0.0272	1.0516
Average rate	1.3226		

The equalization method establishes the schedule of catch-up of common rates for the districts of Saint-Basile, Saint-Jacques, Verret, de L.S.D. of Madawaska. in order to obtain on single common rate in all taxations districts in 8 years (2013) .

Equalization schedule (from 2006 to 2013 inclusively)

Annual district common tax rate increase

Taxation district	Tax rate
Saint-Jacques	\$0.0462
Saint-Basile	\$0.0208
Verret	\$0.0486
L.S.D. Madawaska	\$0.0373

Equalization is independant of any tax increase which could be set over this period.

# Main Features

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## 1. Tax Rates

<u>Taxation Zones</u>	<u>2007</u>	<u>2008</u>	<u>Differences</u>	
	<u>Rates</u>	<u>Rates</u>	<u>\$</u>	<u>%</u>
Zone 1 Edmundston	1.5950	1.5950	0.0000	0.0%
Zone 2 Saint-Jacques	1.1463	1.1925	0.0462	4.0%
Zone 3 Saint-Basile	1.4591	1.4799	0.0208	1.4%
Zone 4 Verret	1.4018	1.4504	0.0486	3.5%
Zone 5 LSD Madawaska	1.1262	1.1635	0.0373	3.3%

# Main Features

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## 2. Revenues – Tax Bases

<u>Taxation Zones</u>	<u>2007</u>	<u>2008</u>	Differences	
			<u>\$</u>	<u>%</u>
Zone 1 Edmundston	783,084,834	812,418,487	29,333,653	3.75
Zone 2 Saint-Jacques	136,399,206	142,859,360	6,460,154	4.74
Zone 3 Saint-Basile	133,116,807	135,403,187	2,286,380	1.72
Zone 4 Verret	19,949,250	20,570,350	621,100	3.11
Zone 5 LSD Mad.	<u>4,971,100</u>	<u>5,080,350</u>	<u>109,250</u>	<u>2.20</u>
<u>TOTAL</u>	<u>1,077,521,197</u>	<u>1,116,331,734</u>	<u>38,810,537</u>	<u>3.60</u>

# Main Features

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## 2. Revenues – Unconditional Grant & Others

	<u>2007</u>	<u>2008</u>	Differences	
			<u>\$</u>	<u>%</u>
Unconditional Grant	2,612,068	2,664,309	52,241	2.00
Non-fiscal revenues	3,459,117	3,655,751	196,634	5.68

# Main Features

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## 3. Expenses

- **General Overview**

- Internal audit of of operating modes throughout the municipal organization.
- Decrease in the general insurance costs.
- Increase in energy and fuel costs.
- Increase in the investments paid through the operating fund (\$ 245,000).

# Main Features

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## 3. Expenses

- **General Management and Administrative Services**
  - Finetuning of the new customer service process, with the adoption of an administrative policy and the introduction of new software which manages requests on the basis of performance standards.
  - Increase in the support to organizations envelope and implementation of a new funding program.

# Main Features

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## 3. Expenses

- **Public Safety**
  - Increase in vehicle expenses.
  - Reduction of costs related to expected retirements.
- **Public Works and Environment**
  - Creation of an Environmental Coordinator position.
  - Increase in vehicle expenses.

# Main Features

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## 3. Expenses

- **Leisure and Culture**
  - Financial consolidation of the Regional Sports Complex and Leisure and Culture budgets.
  - Contribution for the use of cross-country ski trails at the Fraser-Edmundston Golf Club.
  - Influx of funds related to the Sports Policy.
  - Increase in expenses related to the soccer fields upkeep.

# Main Features

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## 3. Expenses

- **Financial Services**

- Increase of the debt service ratio relating to expenses to 14.14%, in respect of established provincial standard of 20%.
- Contribution of \$200 000 from the Reserve fund for 2008.

# Budget *(see annex "A")*

## 1. Common Net Budget

<u>Categories</u>	<u>2007</u>	<u>2008</u>	<u>Difference</u>
Legislative	213,268	213,268	0
General Management	268,131	268,012	(119)
Administrative Services	1,949,388	2,020,266	70,878
Public Safety (Police)	3,720,739	3,623,923	(96,816)
Public Works & Envir.	5,427,805	5,655,619	227,814
Planning & Develop.	211,626	211,621	(5)
Leisure & Culture	2,128,113	2,233,127	105,014
Financial	2,806,392	3,380,534	574,142
Water cost	<u>603,360</u>	<u>603,360</u>	<u>0</u>
<b>SUBTOTAL</b>	<b>17,328,822</b>	<b>18,209,730</b>	<b>880,908</b>

# Budget (suite)

## 3. Net Budget by Zone

	<u>Zone 1</u>	<u>Zone 2</u>	<u>Zone 3</u>	<u>Zone 4</u>	<u>Zone 5</u>	<u>TOTAL</u>
<u>2007</u>						
Fire	1,061,116	74,264	81,303	12,400	1,440	1,230,523
Fiscal	<u>257,160</u>	_____	<u>127,251</u>	_____	_____	<u>384,411</u>
<i>SUBTOTAL</i>	1,318,276	74,264	208,554	12,400	1,440	1,614,934
<u>2008</u>						
Fire	1,110,349	73,694	80,713	12,400	1,440	1,278,596
Fiscal	<u>110,030</u>	_____	<u>88,920</u>	_____	_____	<u>198,950</u>
<i>SUBTOTAL</i>	1,220,379	73,694	169,633	12,400	1,440	1,477,546
<i>DIFFERENCE</i>	(97,897)	(570)	(38,921)	0	0	(137,388)

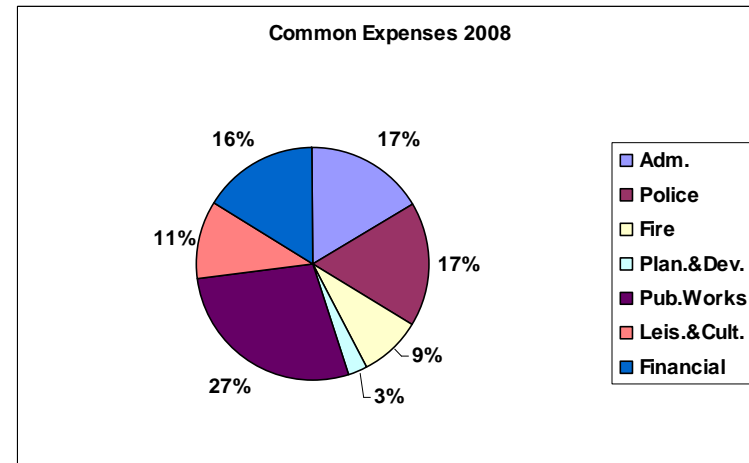
## TAX RATE (Groups A & B)

City	TAX RATE			
	2007	2008	Difference	
			(\$)	(%)
<b>Saint John</b>	1.7950	1.7950	0.0000	0.0%
<b>Moncton</b>	1.6525	1.6525	0.0000	0.0%
<b>Fredericton</b>	1.4176	1.4176	0.0000	0.0%
<b>Campbellton</b>	1.7353	1.7582	0.0229	1.3%
<b>Bathurst</b>	1.7550	1.7550	0.0000	0.0%
<b>Edmundston</b>	1.5950	1.5950	0.0000	0.0%
<b>Miramichi</b>	1.5840	1.5840	0.0000	0.0%
<b>Dieppe</b>	1.5645	1.5645	0.0000	0.0%
<b>Dalhousie</b>	1.5541	1.5541	0.0000	0.0%
<b>Edmundston (balanced)</b>	1.5157	1.5249	0.0092	0.6%

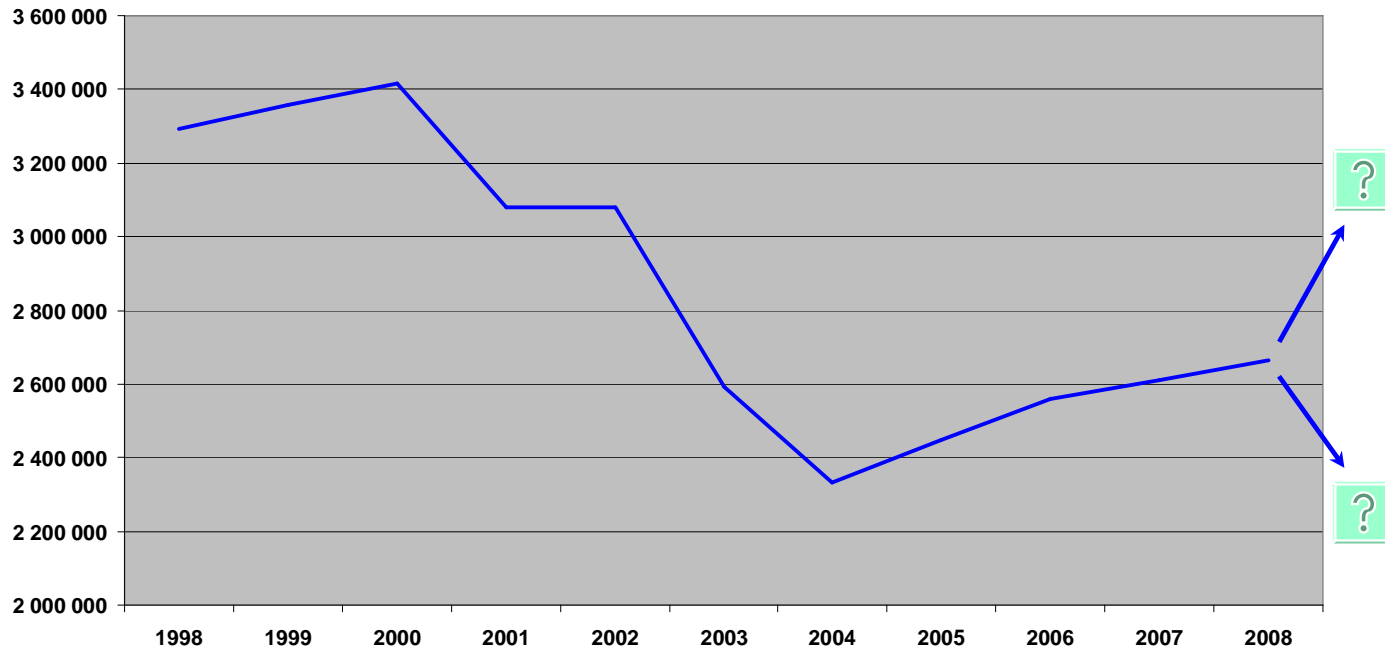
# Budget Overview

## Common Expenses 2008

Service	\$	%
Adm.	3 910 773	17%
Police	3 952 202	17%
Fire	1 990 881	9%
Plan.&Dev.	635 023	3%
Pub.Works	6 494 789	28%
Leisure & Cult.	2 557 785	11%
Financial	3 801 574	16%
<b>Total</b>	<b>23 343 027</b>	<b>100%</b>



# Unconditional Grant



	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
<b>Total</b>	<b>3 292 283</b>	<b>3 358 484</b>	<b>3 417 115</b>	<b>3 078 822</b>	<b>3 078 822</b>	<b>2 593 371</b>	<b>2 334 034</b>	<b>2 447 443</b>	<b>2 560 851</b>	<b>2 612 068</b>	<b>2 664 309</b>

GENERAL FUND - NET BUDGET

ANNEX "A"

		2008			2007	
		Expenses	N.-Fiscal Rev.	Net Budget	Net Budget	Difference
<b>COMMON EXPENSES:</b>						
Législative	Municipal Council	328 105	114 837	213 268	213 268	-
General Admin.	General Expenses	251 185	87 915	163 270	163 273	
	Communications	161 141	56 399	104 742	104 858	
		412 326	144 314	268 012	268 131	(119)
Administrative serv.	Ass.CAO, Corporate	154 062	53 922	100 140	101 357	
	Ass.CAO, Citizen' serv.	130 117	45 541	84 576	84 008	
	Clerk	102 230	35 781	66 449	66 578	
	Finance	915 177	392 312	522 865	520 187	
	Data Processing	182 244	65 926	116 318	116 557	
	Human Resources	321 337	112 468	208 869	192 244	
	Health & Safety	90 865	31 803	59 062	52 467	
	Customer service	100 566	50 283	50 283	36 320	
	E.M.O.	14 650	5 128	9 522	11 350	
	Planning	328 651	115 028	213 623	163 798	
	Tourism Office	155 385	54 385	101 000	101 263	
	Municipal Airport	143 918		143 918	154 700	
	Urban Development	343 140	121 699	221 441	202 309	
	Industrial Development	188 000	65 800	122 200	146 250	
		3 170 342	1 150 076	2 020 266	1 949 388	70 878
Police Force	Police	3 319 352	85 284	3 234 068	3 323 425	
	E-911	632 850	242 995	389 855	397 314	
		3 952 202	328 279	3 623 923	3 720 739	(96 816)
Public Works & Envir.	Streets	4 834 940	721 725	4 113 215	3 885 401	
	Garbage Collection	902 910		902 910	902 910	
	Properties management	756 939	117 445	639 494	639 494	
		6 494 789	839 170	5 655 619	5 427 805	227 814
Plan & Development	General Expenses	-	-	-	43 566	
	Planning & Infrastructures	424 886	224 854	200 032	134 698	
	Inspection	210 137	198 548	11 589	33 362	
		635 023	423 402	211 621	211 626	(5)
Recreation & Cult.	Adm., Planning & Programming	1 815 196	112 150	1 703 046	1 638 032	
	Arenas	420 727	212 508	208 219	208 219	
	Library	146 862		146 862	146 862	
	Sports Complex	175 000		175 000	135 000	
		2 557 785	324 658	2 233 127	2 128 113	105 014
Financial	Fiscal	3 102 624	222 090	2 880 534	2 551 013	
	Capital	500 000		500 000	255 379	
		3 602 624	222 090	3 380 534	2 806 392	574 142
Fire	Water Cost	603 360	-	603 360	603 360	-
<b>Subtotal Common Expenses</b>		<b>21 756 556</b>	<b>3 546 826</b>	<b>18 209 730</b>	<b>17 328 822</b>	<b>880 908</b>

EXPENSES BY ZONE						
Fire	Zone 1 Edmundston	1 148 349	38 000	1 110 349	1 061 116	49 233
	Zone 2 Saint-Jacques	108 119	34 425	73 694	74 264	(570)
	Zone 3 Saint-Basile	117 213	36 500	80 713	81 303	(590)
	Zone 4 Verret	12 400	-	12 400	12 400	-
	Zone 5 D.S.L. de Mad.	1 440	-	1 440	1 440	-
		1 387 521	108 925	1 278 596	1 230 523	48 073
Financial	Zone 1 Edmundston	110 030		110 030	257 160	(147 130)
	Zone 3 Saint-Basile	88 920		88 920	127 251	(38 331)
		198 950	-	198 950	384 411	(185 461)
<b>Subtotal - Expenses by zone</b>		<b>1 586 471</b>	<b>108 925</b>	<b>1 477 546</b>	<b>1 614 934</b>	<b>(137 388)</b>
<b>NET BUDGET</b>		<b>23 343 027</b>	<b>3 655 751</b>	<b>19 687 276</b>	<b>18 943 756</b>	<b>743 520</b>
<b>UNCONDITIONAL GRANT</b>				<b>2 664 309</b>	<b>2 612 068</b>	<b>52 241</b>
<b>WARRANT</b>				<b>17 022 967</b>	<b>16 331 688</b>	<b>691 279</b>

Denominator (Tax base)		Edmundston Zone 1	Saint-Jacques Zone 2	Saint-Basile Zone 3	Verret Zone 4	L.S.D. Mad. Zone 5	TOTAL
Year 2008	Interior			102 169 037	20 043 250		
	Exterior			33 234 150	527 100		
	<b>Total</b>	<b>812 418 487</b>	<b>142 859 360</b>	<b>135 403 187</b>	<b>20 570 350</b>	<b>5 080 350</b>	<b>1 116 331 734</b>
Year 2007	Intérieur			100 470 457	19 428 850		
	Extérieur			32 646 350	520 400		
	<b>Total</b>	<b>783 084 834</b>	<b>136 399 206</b>	<b>133 116 807</b>	<b>19 949 250</b>	<b>4 971 100</b>	<b>1 077 521 197</b>

**TAX rates**

Year 2007		1.5950	1.1463	1.4591	1.4018	1.1262
Year 2008		0.0000	0.0462	0.0208	0.0486	0.0373
Equalization		0.0000	0.0462	0.0208	0.0486	0.0373
Total 2008		1.5950	1.1925	1.4799	1.4504	1.1635
DIFFERENCE	Amount	0.0000	0.0462	0.0208	0.0486	0.0373
	Percentage	0.0%	4.0%	1.4%	3.5%	3.3%

**INFORMATION OF THE CALCULATIONS:**

Revenues by "cent" of tax	81 242	14 286	13 540	2 057	508	111 633
	72.8%	12.8%	12.1%	1.8%	0.5%	100.0%

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# Water & Sewer Public Utility Fund

# Main Features

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## Customer Rates

	<u>2007</u>	<u>2008</u>	<u>Differences</u>	
			\$	%
Flat Rate	548.00	598.00	50.00	9.1
Meter Rate <sup>3</sup> / <sub>4</sub> inch				
Minimum Charge	493.44	538.20	44.76	9.1

# Main Features

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- **Expenses**

- Increase in water distribution expenses to reflect normal operations.
- Add-on of the payment of a new debenture.
- Accounting for the 2006 operating deficit of \$93,406 compared to the \$130,845 budgeted in 2007.

# Main Features

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- **Expenses**

- Increase in investments financed to the Operation fund (\$360 000)
- Decrease of the general insurance rate.

# Budgets *(see annex "B")*

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## 1. Expenses

<u>Categories</u>	2007	2008	Difference
Water	3,179,201	3,577,035	397,834
Sewer	<u>2,033,608</u>	<u>2,227,343</u>	<u>193,735</u>
<b>TOTAL</b>	<b>5,212,809</b>	<b>5,804,379</b>	<b>591,569</b>

# Budgets

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## 2. Non-Tariff Revenues

<u>Categories</u>	2007	2008	Difference
Water	622,760	626,360	3,600
Sewer	0	0	0
Previous Surplus	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL</b>	<b>622,760</b>	<b>626,360</b>	<b>3,600</b>

# Budgets

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## 3. Tariffing

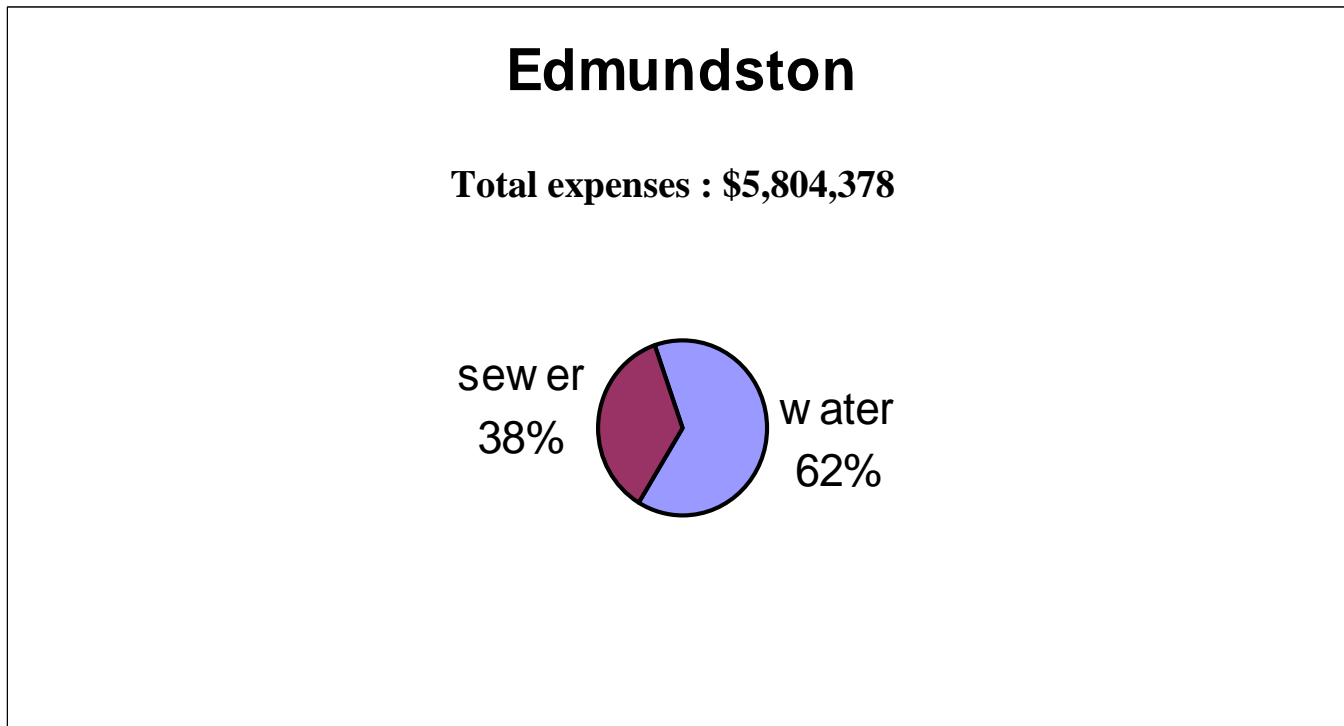
Tariffing	2007	2008	Différence
• Water	328.80	358.00	29.20
• Sewer	219.20	240.00	20.80
<b>TOTAL</b>	<b>548.00</b>	<b>598.00</b>	<b>50.00</b>

# Rates (groups A & B)

City	Rates			
	2007	2008	Difference (\$)	(%)
Saint John	696	696	0	0.0%
Moncton	600	650	50	8.3%
Fredericton	584	602	18	3.1%
Bathurst	874	874	0	0.0%
Dieppe	650	650	0	0.0%
Miramichi	618	618	0	0.0%
Edmundston	548	598	50	9.1%
Dalhousie	366	396	30	8.2%
Campbellton	363	374	11	3.0%

# Water & Sewer Distribution

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**Annex B**

<b>Water &amp; Sewer Rates</b>		<b>2 0 0 7</b>	<b>2 0 0 8</b>	<b>Difference</b>
<b>EXPENSES</b>				
	<b>WATER</b>			
	Sources	347 411	367 335	19 924
	Purif. & Treatment	98 238	106 775	8 537
	Distribution	1 280 643	1 472 484	191 841
	Administration	584 818	591 442	6 624
	Fiscal	695 716	736 307	40 591
	Previous Deficit	130 845	56 044	(74 801)
	Capital	16 530	221 648	205 118
	Reserve Fund	25 000	25 000	-
	Subtotal - Water	3 179 201	3 577 035	397 834
	<b>SEWER</b>			
	Collection & Trans	911 099	915 436	4 337
	Treatment	276 918	270 341	(6 577)
	Administration	383 027	353 879	(29 148)
	Fiscal	451 546	477 559	26 013
	Previous Deficit		37 362	37 362
	Capital	11 018	147 766	136 748
	Reserve Fund		25 000	25 000
	Subtotal - Sewer	2 033 608	2 227 343	193 735
	<b>Total Expenses</b>	<b>5 212 809</b>	<b>5 804 378</b>	<b>591 569</b>
<b>NON-TARIFF REVENUES</b>				
	<b>WATER</b>			
	Own Sources	19 400	23 000	3 600
	Water Cost	603 360	603 360	-
	Subtotal - Water	622 760	626 360	3 600
	<b>Sewer</b>			
	Own Sources	-	-	-
	Subtotal - Sewer	-	-	-
	Previous Surplus	-	-	-
	<b>Total Non-Tariff Revenues</b>	<b>622 760</b>	<b>626 360</b>	<b>3 600</b>
<b>RATES</b>	<b>WATER</b>	<b>328.80</b>	<b>358.00</b>	<b>29.20</b>
	<b>SEWER</b>	<b>219.20</b>	<b>240.00</b>	<b>20.80</b>
	<b>TOTAL</b>	<b>548.00</b>	<b>598.00</b>	<b>50.00</b>



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# Energy Utility Fund

# Main Features

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- **Revenues**

- No budgeted rate increase.
- Increase in revenues due to the unbudgeted 6.4% rate increase in 2007.

# Main Features

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- **Expenses**

- Increase in energy purchases.
- Decrease in amount paid for debentures.
- Increase in investments financed through the operating fund (\$270,000)
- Decrease in the general insurance rate.

**Budget overview 2008**  
**Electric energy operating budget**



REVENUES	BUDGET 2007 Distribution	BUDGET 2007 Production	BUDGET 2007 Total	BUDGET 2008 Distribution	BUDGET 2008 Production	BUDGET 2008 Total	ECART 2007-2008
ENERGY SALES	\$17,672,739	\$805,200	\$18,477,939	\$18,986,282	\$851,400	\$19,837,682	\$1,359,743
OTHER REVENUES	\$547,549	\$0	\$547,549	\$606,172	\$0	\$606,172	\$58,623
<b>GROSS REVENUES</b>	<b>\$18,220,288</b>	<b>\$805,200</b>	<b>\$19,025,488</b>	<b>\$19,592,454</b>	<b>\$851,400</b>	<b>\$20,443,854</b>	<b>\$1,418,366</b>
<b>OPERATING EXPENSES</b>							
ENERGY PURCHASE	\$14,359,051	\$0	\$14,359,051	\$15,419,020	\$0	\$15,419,020	\$1,059,969
ADMINISTRATION	\$1,306,918	\$166,962	\$1,473,880	\$1,454,874	\$187,956	\$1,642,830	\$168,950
PLANNING AND ENERGY MANAGEMENT	\$119,810	\$29,952	\$149,762	\$124,069	\$31,017	\$155,086	\$5,324
MARKETING AND CUSTOMER SERVICE	\$160,452	\$0	\$160,452	\$122,272	\$0	\$122,272	(\$38,180)
MAINTENANCE AND IMPROVEMENTS	\$1,274,720	\$316,850	\$1,591,570	\$1,287,628	\$428,281	\$1,715,909	\$124,339
FISCAL FEES	\$635,541	\$532,600	\$1,168,141	\$583,286	\$535,451	\$1,118,737	(\$49,404)
CAPITAL EXPENDITURES	\$100,000	\$22,632	\$122,632	\$250,000	\$20,000	\$270,000	\$147,368
<b>TOTAL OPERATING EXPENSES</b>	<b>\$17,956,492</b>	<b>\$1,068,996</b>	<b>\$19,025,488</b>	<b>\$19,241,149</b>	<b>\$1,202,705</b>	<b>\$20,443,854</b>	<b>\$1,418,366</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$263,796</b>	<b>-\$263,796</b>	<b>\$0</b>	<b>\$351,305</b>	<b>-\$351,305</b>	<b>\$0</b>	<b>\$0</b>

